



JOHN JAY COLLEGE
THE CITY UNIVERSITY OF NEW YORK
OF CRIMINAL JUSTICE

LLOYD SEALY LIBRARY
Special Collections

Commissioner Patrick V. Murphy Papers

Revised Aug.7, 2012

Tania Colmant-Donabedian

Size: 5.5 linear ft. (11 boxes)

Source: Gift of Patrick V. Murphy, June 2005

Preferred Citation: Commissioner Patrick V. Murphy Papers

Biographical Note:

Patrick V. Murphy started his career as a patrol officer in New York City in 1945 and by 1963 was appointed as Chief of Police in Syracuse, NY to reform the police department in the wake of a corruption scandal. His reputation as a reformer was further established in the subsequent leadership roles he assumed: Deputy Chief Inspector of NYPD (1964-65); Assistant Director of the U.S. Justice Department's Office of Law Enforcement Assistance (1965-67); Public Safety Director of Washington, DC (a position created for him) (1967-68); and Police Commissioner of Detroit Police Department (1969-70). Mayor John V. Lindsay appointed him as Commissioner of the New York Police Department in 1970 to reform the police department at the time of the Knapp Commission, a period of notorious corruption and scandal. (*See:* The Knapp Commission Records, Special Collections, John Jay College for transcript of Murphy's testimony)

He established guidelines of police restraint in shooting suspects which became a model around the nation. He created an internal review board to evaluate shots fired by police officers off the target range and sharply increased the accountability of higher ranking police officers. Murphy continued in his tenure there for three years until becoming president of the Police Foundation, a non-profit institution created to foster improvement and innovation in policing. Under his thirteen year leadership (1973-1985), police practices and policies underwent significant changes. He emphasized the use of police restraint and a reduction of the use of arms in dealing with public disorder. There was a move away from the use of highly visible patrol cars to an increase in community policing. Women were encouraged to become patrol officers and African-American officers were promoted to higher positions.

From 1985 to 1998 Murphy was Director of the Police Policy Board of the US Conference of Mayors. He advocated the creation of local police networks to increase the level of effectiveness and quality of policing in fighting crime. Murphy formed a number of consulting practices, some solely and others as a partner, between the years 1985 and 1996. He was an assistant to the Independent Commission on the Los Angeles Police Department (Christopher Commission) which investigated the Rodney King incident (1991); and was hired as a consultant by Prince George's County (Maryland) (2002-04) to reform the Prince George's County Police Department and address the issue of excessive police force and allegations of police abuse.

Patrick V. Murphy is one of the interviewees of *Justice in New York: An Oral History Project* of John Jay College, Lloyd Sealy Library, a collection of taped interviews of leaders in criminal justice and law enforcement in New York. His interview will be available in our Special Collections.

Scope and Content Note

The records mostly reflect Murphy's years as a private consultant to various agencies. There is very little from his years as police commissioner in New York or the other cities where he held similar positions. Murphy's writings, speeches and statements (Series 4) and the drafts of writings, letters and notes (Series 2) are the most representative of his life-long interest in improving the quality of police service, community policing, the reform of police practices, police accountability, the reduction of the use of arms in policing and fostering better police and minority relations.

Series Descriptions

Series 1. Biographical Material, 1970-2002

Box 1

Arranged chronologically. Contains Murphy's resumes, autobiographical material, references, and articles about Murphy as found in *Current Biography Yearbook*, *New York Times*, *Washington Post* and other publications.

Series 2. Notes and drafts of letters, writings, and statements, 1991-2004

Box 2

Arranged chronologically. Consists chiefly of handwritten drafts of letters to various colleagues and officials, including President George W. Bush, Mayor David Dinkins, Mayor Rudolph Giuliani, and Jack Johnson (Prince George's County Executive). Also includes notes on staff meetings, drafts of writings, memoranda and statements.

Series 3. Correspondence, 1975-2004

Box 3

Arranged chronologically. Consists chiefly of incoming correspondence. Some noteworthy correspondence includes letters to NY Mayor David Dinkins, Assistant U.S. Attorney General Wesley Pomeroy, NYPD Commissioner Raymond Kelly, NYPD Deputy Commissioner James Fyfe, and incoming correspondence from Theodore Cardinal McCarrick, Archbishop of Washington, D.C., and Thomas Repetto (Citizens Crime Commission of NY).

Series 4. Writings, speeches, statements, 1971-2004

Box 4

Arranged chronologically. Contains book chapters, articles, drafts of articles, speeches, presentations, statements and notes written by Murphy. Includes both photocopies of publications and handwritten notes.

Series 5. Business Files
Boxes 5-8

Series 5a Murphy, Mayo & Associates, Inc., 1987-2000
Boxes 5-6

Loosely arranged chronologically. Includes administrative records such as brochures, a press release and a contract for services of a consulting firm which Murphy established with Louis Mayo in 1987. Also contains correspondence, reports and financial records associated with this company.

Series 5b American Police Association, 1996-2003
Box 7

Arranged chronologically. Includes administrative records such as the certificate of registration for the American Police Association, a non-profit organization which Murphy and Mayo established as a forum for college-educated police officers in 1996. Contains correspondence, including a 2001 letter from Murphy to President Clinton. Also includes press releases, bank statements and tax forms, and APA Newsletters and drafts of newsletters.

Series 5c U.S. Conference of Mayors, 1998
Box 7

Contains correspondence and drafts of letters Murphy wrote during the period he was an advisor to the U.S. Conference of Mayors on policing issues in major urban areas.

Series 5d Prince George's County Police Department, Office of Police Reform, 2002-2004
Box 8

Arranged chronologically. Comprised of correspondence, memoranda, press releases, preliminary reports and drafts of reports, financial records, telephone staff directories, and a computer diskette of records in relation to Murphy's work as consultant for Prince George's County (Maryland).

Series 6. Miscellaneous File, 1970-2004
Boxes 9-11

6a Subject File, 1970-2004
Box 9

Arranged alphabetically. Includes news articles, reports, studies, a partial transcript of the Knapp Commission, a book manuscript, memoranda, manuals and brochures.

6b Newspaper clippings, 1990-2004

Box 10

Arranged chronologically. Includes newspaper clippings on the death penalty, law enforcement, policing, and other topics that are not biographical in nature.

6c Miscellanea and ephemera, 1973-2004

Box 11

Arranged alphabetically. Consists of letterhead stationary, receipts, files (computer disc), agendas and ephemera.

Container List

Series 1. Biographical Material, 1970-2002

Box	Folder	
1	1	Newspaper Articles about Murphy (from James Fyfe Papers), 1970-72; 1980
	2	Article about Murphy, <i>New York Times Magazine</i> , 12/19/71
	3	Current Biography Yearbook, 1972
	4	Article about Murphy, <i>Investigative Leads</i> , 1982
	5	Article about Murphy, <i>The National Centurion</i> , a police lifestyle magazine April 1983 (from James Fyfe Papers)
	6	Harvard University School of Government Curriculum, "Patrick Murphy and Police Corruption", ca. 1983
	7	Resume/Biographical information, ca. 1985
	8	Article about Murphy, <i>New York Times</i> , 6/4/85
	9	Article about Murphy, <i>FBI Law Enforcement Bulletin</i> , Nov. 1986
	10	Article about Murphy, <i>New York Times</i> , 1/25/87
	11	Article about Murphy, <i>Law Enforcement News</i> , 10/13/87
	12	Resume, 1990's
	13	Mention of Murphy in <i>Metropolitan Living</i> , Jan. 2001
	14	Article about Murphy, <i>Washington Post</i> , 11/13/02
	15	Article about Murphy, <i>Washington Post</i> , 11/18/02
	16	Resume, References, 2002

Series 2. Drafts of letters, statements, writings and notes, 1991-2004

Box	Folder	
2	1	Drafts of letters, statements, writings, notes, 1991-99
	2	Drafts of letters, notes, 2000
	3	Drafts of letters, statements, notes, 2001

- 2 4 Drafts of letters, notes, 2002
- 5 Drafts of letters, memorandum, statements and notes, Jan.-June 2003
- 6 Drafts of letters, statements, notes, July-Sept. 2003
- 7 Drafts of letters, statements, notes, 2004
- 8 Drafts of statements?, notes, no date

Series 3. Correspondence, 1979-2004

- 3 1 1975; 1979
- 2 1990-1997
- 3 Feb.-May 1998
- 4 June-Dec. 1998
- 5 1999
- 6 2000
- 7 2001
- 8 2002-03
- 9 2004
- 10 No date

Series 4. Writings, Speeches and Statements, 1971-2004

- 4 1 “The Beat Commander” in *The Police Chief*, May 1970 (photocopy)
- 2 “Viewpoint” in *Criminal Justice Newsletter*, April 1972 (photocopy)
- 3 “Tower of Babel” in *Commisioner: A View from the Top of American Law Enforcement*, 1977 (photocopy)
- 4 “Forces of Change in Policing” in *Public Management*, Dec. 1979
- 5 “Corruptive Influences” in *Local Government Police Management*, 1982 (photocopies)
- 6 “Policing tries to grow up, but cop culture remains” in *L.A. Times*, 7/13/82 (photocopy)
- 7 Blacks must demand police protection; Police must curb racist acts” in *The Crisis*, December 1982 (photocopy)
- 8 “The Prospective Chief’s Negotiation of Authority with the Mayor” in *Police Leadership in America: Crisis and Opportunity*, 1985 (photocopy)
- 9 “The Evolving strategy of police: A minority view” in *Perspectives on Policing*, January 1990 (photocopy)
- 10 “Preventive policing succeeds where the same old thing cannot” in *Law Enforcement News*, March 15, 1990
- 11 “D.C. Police: Trim the fat” (with James Fyfe) in *The Washington Post*, Nov. 27, 1990 and “D.C. Police: Trim the fat (Cont’d.)”, Dec. 24, 1990
- 12 Various articles for *U.S. Mayor*, 1990-1997
- 13 “Fostering Integrity”, chapter in *Local Government Police Management*, 1991 (photocopies)

- 14 "The Patrol Function" in *FBI Law Enforcement Bulletin*, February 1991 (photocopies)
- 15 Outline with notes of "Organizing for Community Policing" in *Issues in Policing: New Perspectives*, 1992 (photocopy)
- 16 Draft copy and notes of "Organizing for Community Policing" in *Issues in Policing: New Perspectives*, 1992 (photocopy)
- 17 "Organizing for Community Policing" in *Issues in Policing: New Perspectives*, 1992 (photocopies)
- 18 Forward to "Be Safe...not a statistic", 1992
- 19 "Policing and Effective Law Enforcement" in *Intergovernmental Perspective*, Spring 1993
- 20 "Community policing works when officers connect with people" in *Police Executive Research Forum*, Dec. 1994/Jan. 1995
- 21 "Death Penalty Useless" in *USA Today* 2/23/95
- 22 "Social Control and Police Accountability in the United States" in *Security Journal*, 1997
- 23 "Friendly policing is the answer, whether fighting brutality or crime" in *Law Enforcement News*, 11/30/97
- 24 Draft of "The Gallup/Wadman Crime Measurement Index", [1998], no publisher information
- 25 "Professional Policing can reduce crime" in *Panetics*, October 1998
- 26 Speeches, statements, interviews (from James Fyfe Papers), 1971-1980
- 27 Speeches, statements, papers, 1991-2004

Series 5. Business Files

Series 5a Murphy, Mayo & Associates, Inc., 1987-2000

Box	Folder	
5	1	Administrative File, 1987-88
	2	Correspondence, 1987
	3	Correspondence, 1988-89
	4	Correspondence, 1990-94
	5	Correspondence, 1995-98
	6	Correspondence and drafts of correspondence, 1999
	7	Reports, 1988-89
	8	Reports, 1992
	9	Draft of report, 1999
6	1	Financial Records, 1988-2000
	2	Consulting Proposals, 1990's

Series 5b American Police Association, 1996-2003

7	1	Administrative File, 1996-2002
	2	Letterhead

- 3 Correspondence, 1996-2002
- 4 Press Releases, 1998
- 5 Financial Records, 1996-2003
- 6 APA Newsletters, 1996-1999

Series 5c U.S. Conference of Mayors, 1998

- 7 7 Correspondence, 1998

**Series 5d Prince George's County Police Department, Office of Police Reform,
2002-2004**

- 8 1 Consultant Services Agreement (partial), 2002
- 2 Correspondence, 2002-04
- 3 Memoranda, 2003-04
- 4 Press Releases, 2003
- 5 Financial Records, 2003-04
- 6 Outline of Preliminary Report, 6/9/03
- 7 Preliminary Reports, 6/17/03-6/24/03
- 8 Preliminary Reports, 6/25/03-6/27/03
- 9 Confidential draft of preliminary report, 6/30/03
- 10 Report, no date
- 11 Files on diskette, 2003
- 12 Signage, 2002-2004
- 13 Staff, 2002-03
- 14 Telephone directories, 2002-04

**Series 6. Miscellaneous File, 1970-2004
6a Subject File**

- | Box | Folder | |
|------------|---------------|---|
| 9 | 1 | Conferences, 1996-2002 |
| | 2 | Community Policing, 1988-2003 |
| | 3 | Cop's Block Program, 1975; 1990 |
| | 4 | Crime Statistics, 1996-2001 |
| | 5 | Death Penalty, 2001-02 |
| | 6 | Hay Group, ca. 1990 |
| | 7 | IACP Management Study: Buffalo, 1991 |
| | 8 | <i>Inside the Nuremburg Trial</i> , 1994 |
| | 9 | Partial transcript of the Knapp Commission, 1970; 1974 |
| | 10 | Law enforcement, 1991-2003 |
| | 11 | John Lindsay Memorial, 2000 |
| | 12 | Mission Statement of Lincoln Police Department, 1985-86 |
| | 13 | NARPAC, Inc. 2003 |
| | 14 | NCCC, 2001-04 |

- 15 NYPD, 1994; 2003
- 16 Police accountability, 2002
- 17 Police departments, ca. 1986-1995
- 18 Police misconduct, 1992-2001
- 19 Police Executive Research Forum, 2002-04
- 20 Wesley A. Pomeroy, 1998
- 21 Prince George's County Police Dept. brochures, 2002
- 22 Prince George's County Police Dept. Discipline Manual, 1997
- 23 Prince George's County Police Dept. Events, 2002-03
- 24 Prince George's County Police Dept. Performance Evaluation System Manuals, ca.1986
- 25 Prince George's County Police Dept. Reports, Memoranda, 1990-96
- 26 Prince George's County Police Dept. Reports, 1999-2004
- 27 Prince George's County Police Dept. Threat Perception Study, 2001-04
- 28 Prince George's County Police Dept., Criminal Investigations Division, Interim Report, June 2003
- 29 Sentencing Project, 2001-04

6b Newspaper Clippings, 1990-2002

- 10 1 1990-1999
- 2 2000-2002

6c Miscellanea and Ephemera, 1973-2004

- | Box | Folder | |
|------------|---------------|---------------------------------|
| 11 | 1 | Agenda, 2002-03 |
| | 2 | Business stationary |
| | 3 | Contacts, ca. 2002-04 |
| | 4 | Ephemera, ca. 1990-2002 |
| | 5 | Files on diskette, 2004 |
| | 6 | IACP membership card and pin |
| | 7 | Index to office file, ca. 1973 |
| | 8 | Maps, Maryland, DC, ca. 2002 |
| | 9 | Receipts, Statements, 1987-2003 |

PATRICK V. MURPHY: Chronology

Born May 15, 1920

(Brooklyn, Bay Ridge, NY, Son of policeman, two brothers were policemen)

1942 Navy, aviation Cadet, rising to Lieutenant, bomber pilot

1945 Married Martha Elizabeth Cameron (Betty)

1945 Discharged from Navy

1945 NYPD Patrolman 76th precinct, Red Hook

1948-51 Patrol Sergeant with Emergency Services, NYPD

1951-54 Lieutenant NYPD 74th precinct, Brooklyn under Michael Murphy

1954 St. Johns BA

1954 lecturer in Police Science at Baruch, COPS

1954 assigned to work to establish a program at the Baruch School
for higher education of police.

1954-61 Instructor, training officer, NY Police Academy

1957 FBI National Law Enforcement Academy graduate

1958 BA in business administration with specialization in Police Science

1960 MPA, CCNY (Baruch)

1961-63 organized and served as commander of police commissioner's inspection squad
(against police corruption)

1962 Commendation for Bravery, NYPD

1963-64 Deputy Inspector NYPD

1963 Commander of Police Academy

(with Anna Kross, proposed a police college)

1963 Police Chief, Syracuse, NY (as a reformer, after corruption exposure there)
(on leave of absence from NYPD for 18 months)

Reformer, appointed after scandal, established organized crime division and intelligence

1963 Governor Nelson Rockefeller's special Counsel on Law Enforcement

1964-65 commanding officer of police Academy (17 month job)

1964-65 Deputy Police Chief NYPD

1964-65 Dean of Administration and Police Science in College of Police Science

1965 Retired from NYPD

1965-67 Asst. Director, Office of Law Enforcement (US Dept of Justice)

1965-67 Advisor to National Crime Commission

1967-68 National Advisory Commission on Civil Disorders and Violence

1967-68 Public Safety Director, Washington D.C. (new position created for him)

1968 Washington D.C. riots, denied cops firearms to put down riots

1968-1969 Administrator of Law Enforcement Assistance Administration

(Appointed by President Johnston, left when Nixon elected)

1969 Urban Institute, Member of Senior Staff
 (Director of research on problems pertaining to public order, crime prevention)

1969-70 Police Commissioner Detroit Police Department
 (reform with resistance from officers)

1970-73 NYPD Police Commissioner (29th, appointed by Mayor John V. Lindsay)
 Increased police presence in high-crime areas, with new configurations
 Increased recruitment of minorities
 Upgrade training and education and professionalize profession
 Worked to eliminate graft and corruption

1970-71, Chair education and training Committee, International Assoc. of Chiefs of Police

1971-72 Instructor in Law Enforcement, New School for Social Research

1971-72, Chair, Organized Crime Committee, Int. Assoc. of Chiefs of Police

1971 Wrote, *Social Change and the Police*

1972 Best Dressed Lawman, Fashion Institute of America award

1973 Retired from NYPD

1973-81 Board Member and co-chair of Manhattan Nat. Conf. of Christians and Jews.

1973-85 President, Police Foundation Washington, D.C.
 Funded by a Ford Foundation Grant, this foundation produced 12 reports including those on urban policing and women in the police force, the Kansas City Preventative Patrol,.

1977 wrote *Commissioner: A View from the Top of American Law Enforcement*
 A frank exposé, because of which he was expelled by the New York State Chiefs.

1985-97 Professor, John Jay College of Criminal Justice

1985- Pat Murphy Associates Formed

1985-98 Director, Police Policy Board, U.S. Conference of Mayors
 Consulted with Mayors regarding problems in management or rank and file of police, made recommendations for change, including personnel recommendations.

1987-1999 Formed Murphy-Mayo Associates with Louis Mayo, retired from FBI
 Offered full management and organizational studies of police departments for Mayors of cities needing police reform.

1992 Wrote, "Organizing for Community Policing."
 Published as a chapter in, J. Bizzack, ed. *Issues in Policing: New Perspectives*

1996 Formed APA (American Police Association) with Louis Mayo
 The purpose was to advocate for higher standards and education for police officers. By 2000 Louis Mayo was no longer involved with APA.
 Murphy is thinking of activating this organization again.

1998 Executive Director Drug Policy Foundation

2002-2004? Consultant for Prince George's County Government Office of Police Reform

Memberships, Service:

Beta Gamma Sigma business and public administration society
 Academy of Police Science: Past president and member of board of governors
 International Association of Police Chiefs
 Past chairman of the education and training committee
 Vice chairman Organized Crime Committee

Michigan Commission on Law Enforcement and Criminal Justice, member
National Crime Commission, Advisor
National Advisory Commission on Civil Disorders
National Commission on the Causes and Prevention of Violence